

Your Personal

Position: _____ working department: _____

Section1. Enterprise profile (please use the mark “√”in the grid)

The number of employees in your company is:	less than 20 ☐ 20-300 ☐ 300-1000 ☐ more than 1000 ☐
The supply chain position of your company (Business nature)is:	Input supply ☐ Production ☐ Processing ☐ Procurement/purchasing ☐ Logistics/transport ☐ Exporter/Importer ☐ Information ☐ Finance ☐ intermediaries ☐ Retailers ☐ Other kinds (please indicate): _____

Q1a. What best mitigation strategy do you employ mitigate the following supply chain risks?

A. 1= avoidance 2=control, 3= coordination 4= flexibility 5= acceptance.

B. What’s the impact of your choice strategy on the Supply Chain performance

<i>Demand side risks</i>	Mitigation strategies	Mitigation impact
Unanticipated or very volatile customer demand.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Unanticipated or very volatile customer Supply.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Insufficient or distorted information from your customers about orders or demand quantities.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
changes in food safety requirements	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
<i>Supply side risks</i>		
Supplier quality problems.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Sudden default of a supplier (e.g., due to bankruptcy).	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Poor logistics performance of logistics service providers.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Capacity fluctuations or shortages on the supply markets.	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
<i>Logistical & Infrastructural Risks</i>		
Changes in transportation and energy cost	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Undependable transport	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Conflicts, labor disputes affecting transport,	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Lack of infrastructure and services unit	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Policy and Regulatory Risks	A. Mitigation strategies	B Impact
Changing and/or uncertain monetary, fiscal and tax policies,	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Changing and/or uncertain regulatory and legal policies, and enforcement (e.g. subsidies, regulations for food safety and environmental regulations)	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐
Changing and/or uncertain trade and market policies	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐	1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐

Changing and/or uncertain land policies and tenure system	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Political Risks		
Political instability, war, civil unrest or other socio-political crises.	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Interruption of trade due to disputes with other countries.	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Nationalization/confiscation of assets, especially for foreign investors.	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Changes in the political environment due to the introduction of new laws, stipulations	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Biology and Environmental Risks	Mitigation strategies	
Crop yield, pests and diseases	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Contamination related to poor sanitation and illnesses	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Contamination affecting food safety	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Contamination and degradation of production and processing processes	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Weather Related Risks	Mitigation strategies	
Periodic deficit rainfall	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Period excess rainfall	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Extreme drought	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Flooding	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Management and Operational Risks	Mitigation strategies	
Poor management decisions in asset allocation	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Poor quality control/	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Forecast and planning errors,	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Use of outdated seeds/Input	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Financial Risk		
Inadequate financial support	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Delays in accessing financial support	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Uncertain financial support (credit)	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □
Period change/ uncertain interest and exchange rate policies	1 □ 2 □ 3 □ 4 □ 5 □	1 □ 2 □ 3 □ 4 □ 5 □